



600 Radiator RD.  
Indian Trail, NC 28079.

704-821-4266

www.iconaerospace.com

- FAA Repair Station #68IR700B
- EASA 145.6295

Emails:

[Alex@iconaerospace.com](mailto:Alex@iconaerospace.com)

[Linda@iconaerospace.com](mailto:Linda@iconaerospace.com)

[Nate@iconaerospace.com](mailto:Nate@iconaerospace.com)

[Accounting@iconaerospace.com](mailto:Accounting@iconaerospace.com)

[AP@iconaerospace.com](mailto:AP@iconaerospace.com)

[Purchasing@iconaerospace.com](mailto:Purchasing@iconaerospace.com)

[Status@iconaerospace.com](mailto:Status@iconaerospace.com)

[Quotes@iconaerospace.com](mailto:Quotes@iconaerospace.com)

FAA, EASA UK CERTIFICATIONS

ANIT-DRUG CERTIFICATION

OPERATIONS SPECS

WARRANTY POLICY

MATERIAL INFORMATION LETTER

UNITED STATES OF AMERICA  
DEPARTMENT OF TRANSPORTATION  
FEDERAL AVIATION ADMINISTRATION

# Air Agency Certificate

*Number* 681R700B

*This certificate is issued to*

Icon Aerospace, LLC  
d/b/a Icon Aerospace

*whose business address is*

600 Radiator Rd.  
Indian Trail, NC 28079

*upon finding that its organization complies in all respects  
with the requirements of the Federal Aviation Regulations  
relating to the establishment of an Air Agency, and is  
empowered to operate an approved* **Repair Station**

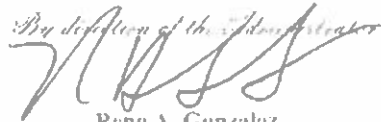
*with the following ratings:*

Limited Accessory  
Limited Radio  
Limited Instrument

*This certificate, unless canceled, suspended, or revoked,  
shall continue in effect* **INDEFINITELY**

*Date issued*

September 3, 2010

*By direction of the Administrator*  


Rene A. Gonzalez  
AFC-700-EA-68

**This Certificate is not Transferable, AND ANY MAJOR CHANGE IN THE BASIC FACILITIES, OR IN THE LOCATION THEREOF, SHALL BE IMMEDIATELY REPORTED TO THE APPROPRIATE REGIONAL OFFICE OF THE FEDERAL AVIATION ADMINISTRATION**

*Any alteration of this certificate is punishable by a fine of not exceeding \$1,000, or imprisonment not exceeding 3 years, or both*

Lorenzo PELLEGRINI  
Maintenance Organisation Oversight Section Manager  
Flight Standards Directorate

2024 /IFPF312239/Flight Standards  
Cologne, 16 July 2024

The Quality Manager  
ICON AEROSPACE, LLC d/b/a ICON AEROSPACE  
600 RADIATOR RD  
28079 INDIAN TRAIL NORTH CAROLINA  
UNITED STATES

**Subject: Renewal of EASA Part-145 approval in accordance with the provisions of the Agreement between the United States of America and the European Community on Cooperation in the Regulation of Civil Aviation Safety.**

**Enclosure:** EASA Part-145 approval certificate

Dear Sir or Madam,

Following a positive recommendation from the FAA the European Union Aviation Safety Agency is pleased to confirm the renewed validity of Part-145 approval:

**EASA.145.6295**

Subject to continued compliance with the FAR 145 and the EASA special conditions as detailed in the Agreement between the United States of America and the European Community on Cooperation in the Regulation of Civil Aviation Safety and associated Maintenance Annex Guidance (MAG), your renewal date will be:

**30 September 2026**

To ensure that the FAA and EASA have sufficient time to process your renewal please provide your renewal paperwork package at least 90 days before the date above. Do refer to the latest renewal procedures and documents available from <https://www.easa.europa.eu/> to avoid delays.

This certificate supersedes the previous revision of the approval certificate. Please destroy the superseded certificate. There is no need for you to return it to the Agency.

Should you have further queries, please do not hesitate to contact us at the e-mail indicated below. Please assist us by always quoting your EASA approval number in any correspondence with the Agency.

Yours faithfully,

Lorenzo PELLEGRINI

This is a computer generated document valid without a signature

## U.S. APPROVAL CERTIFICATE

**EASA.145.6295**

Taking into account the provisions of Article 68 of Regulation (EU) 2018/1139 of the European Parliament and of the Council and the bilateral agreement currently in force between the European Community and the Government of the United States of America, the European Union Aviation Safety Agency (EASA) hereby certifies:

**ICON AEROSPACE LLC  
d/b/a ICON AEROSPACE**

FAA Number: 68IR700B

**600 RADIATOR RD  
28079 INDIAN TRAIL NORTH CAROLINA  
UNITED STATES**

as a Part-145 maintenance organization approved to maintain the products listed in the FAA Air Agency Certificate and associated Operations Specifications and issue related certificates of release to service using the above reference, subject to the following conditions:

1. The scope of the approval is limited to that specified on the 14 CFR part 145 repair station Air Agency Certificate, and the associated Operations Specifications for work carried out in the United States (unless otherwise agreed in a particular case by EASA).
2. The approval scope shall not exceed the permitted EASA Part-145 ratings as detailed in Regulation EC (No) 1321/2014.
3. This approval requires continued compliance with 14 CFR part 145 and the differences as specified in the Maintenance Annex Guidance (MAG), including the use of the FAA Form 8130-3 for release/return to service of components up to and including power plants.
4. Certificates of return to service must quote the EASA Part-145 approval reference number quoted above and the 14 CFR part 145 Air Agency Certificate number.
5. Subject to compliance with the foregoing conditions, this approval shall remain valid until:

**30 September 2026**

unless the approval is surrendered, superseded, suspended or revoked.

Date of issue: **16 July 2024**

Signed:



**For the European Union Aviation Safety Agency**





# Civil Aviation Authority of the United Kingdom

## MAINTENANCE ORGANISATION APPROVAL CERTIFICATE

REFERENCE: UK.145.50014

Pursuant to Regulation (EU) No 2018/1139 of the European Parliament and of the Council Commission Regulation (EU) 1321/2014 and the bilateral agreement currently in force between the United Kingdom and the Government of the United States of America, the Civil Aviation Authority hereby certifies:

**ICON AEROSPACE, LLC  
dba ICON AEROSPACE**

**600 RADIATOR ROAD  
INDIAN TRAIL  
NORTH CAROLINA 28079  
UNITED STATES OF AMERICA**

as a Part-145 maintenance organisation approved to maintain the products listed in the FAA Air Agency Certificate and associated Operations Specifications and issue related certificates of release to service using the above reference, subject to the following conditions:

### CONDITIONS

1. The scope of the approval is limited to that specified on the 14 CFR part 145 repair station Air Agency Certificate, and the associated Operations Specifications for work carried out in the United States (unless otherwise agreed in a particular case by the CAA).
2. The approval scope shall not exceed the permitted UK Part-145 ratings as detailed UK Reg (EU) No. 1321/2014.
3. This approval requires continued compliance with 14 CFR part 145 and the differences as specified in the Maintenance Agreement Guidance (MAG), including the use of the FAA Form 8130-3 for release/return to service of components up to and including power plants.
4. For components, certificates for release/return to service must quote the UK Part-145 approval reference number quoted above and the 14 CFR part 145 Air Agency Certificate number.
5. For aircraft, certificates for release to service must quote the UK Part-145 approval reference number quoted above.
6. Subject to compliance with the foregoing conditions, this approval shall remain valid until:

**23 OCTOBER 2026**

unless the approval is surrendered, superseded, suspended or revoked.

**Date of original issue: 24 OCTOBER 2024**

**Signed:**



Digitally signed by Alistair Parr  
Date: 2024.10.24  
08:53:59 +01'00'

**Date of this revision: 24 OCTOBER 2024**

**Revision No: INITIAL**

**For the Civil Aviation Authority**

FEDERAL AVIATION ADMINISTRATION  
CERTIFICATE OF ENROLLMENT

Icon Aerospace

Company/Operator

This Certifies that the above-named company/operator and employees required by FAA 14 CFR part 120 have enrolled in a drug and alcohol testing random selection consortium managed by  
Accredited Drug Testing, Inc.



  
James A. Greer  
President

11/03/2024-11/03/2025

Membership Term

800-221-4291

[www.Accrediteddrugtesting.com](http://www.Accrediteddrugtesting.com)

Table of Contents

Part A

	HQ CONTROL DATE	EFFECTIVE DATE	AMENDMENT NUMBER
001 Issuance and Applicability	05/10/2024	06/05/2024	7
002 Definitions and Abbreviations	12/14/2017	01/09/2023	4
003 Ratings and Limitations	04/03/2017	01/09/2023	3
004 Summary of Special Authorizations and Limitations	09/23/1998	03/31/2023	3
007 Designated Persons	09/08/2021	03/31/2023	3
449 Drug and Alcohol Testing Program	08/30/2021	08/07/2023	6

**A001 . Issuance and Applicability**

**HQ Control: 05/10/2024**

**HQ Revision: 05g**

a. These operations specifications are issued to ICON AEROSPACE LLC, a Repair Station located in the United States, pursuant to 14 CFR Part 145, § 145.53(a). The repair station certificate holder shall conduct operations in accordance with 14 CFR Part 145 and these operations specifications.

The certificate holder's address:

Fixed Location:  
600 Radiator  
Indian Trail, North Carolina 28079

Mailing Address:  
600 Radiator Rd.  
Indian Trail, North Carolina 28079

b. The holder of these operations specifications is the holder of certificate number 68IR700B and shall hereafter be referred to as the "certificate holder".

c. These operations specifications are issued as part of this repair station certificate and are in effect as of the date approval is effective. This certificate and these operations specifications shall remain in effect until the certificate for a repair station that is located in the United States is surrendered, suspended, or revoked.

d. The repair station specified on these operations specifications performs maintenance and/or an alteration of aircraft and/or aeronautical products under a Bilateral Aviation Safety Agreement (BASA).

e. The certificate holder is authorized to conduct the operations described in subparagraph a under the following other business names:

Icon Aerospace

*NONE*



1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (FA68)  
[1] SUPPORT INFO: Personnel Title Change  
[2] EFFECTIVE DATE: 6/5/2024, [3] AMENDMENT #: 7  
DATE: 2024.06.05 09:24:09 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

Alexsander Garcia, President

Date

05 June 2024

**A002 . Definitions and Abbreviations**

**HQ Control: 12/14/2017**

**HQ Revision: 05d**

Unless otherwise defined in these operations specifications, all words, phrases, definitions, and abbreviations have identical meanings to those used in 14 CFR and 49 U.S.C., as cited in Public Law 103-272, as amended. Additionally, the definitions listed below are applicable to operations conducted in accordance with these operations specifications.

<b>BASA</b>	The Bilateral Aviation Safety Agreement (BASA) is an executive agreement concluded between the United States and a foreign country for the purpose of promoting aviation safety; also known as an Agreement for the Promotion of Aviation Safety.
<b>Certificate Holder</b>	In these operations specifications, the term "certificate holder" means the holder of the repair station certificate described in these operations specifications in Part A paragraph A001 and any of its officers, employees, or agents used in the conduct of operations under this certificate.
<b>CAAS</b>	Civil Aviation Authority of Singapore
<b>CFR</b>	Code of Federal Regulations
<b>Class Rating</b>	As used with respect to the certification, ratings, privileges of airframes, powerplants, propellers, radios, instruments, and accessories within a category having similar operating characteristics.
<b>EASA</b>	European Aviation Safety Agency
<b>EASA Accountable Manager</b>	The manager who has corporate authority for ensuring that all maintenance required by the customer can be financed and carried out to the standard required by the EASA full-member Authority.
<b>EU</b>	European Union
<b>Exemption</b>	An authorization that permits an alternate means of compliance with a specific CFR. The exemption must meet the procedural requirements of 14 CFR Part 11.
<b>FOCA</b>	Federal Office of Civil Aviation
<b>FAA Accountable Manager</b>	A person designated by the certificated repair station who is responsible for and has authority over all repair station operations that are conducted under 14 CFR Part 145, including ensuring that the repair station's personnel follow the regulations and serving as the primary contact with the FAA.

<b>Geographic Authorization</b>	Authorization provided to a repair station located outside the United States to perform maintenance support under contract for a U.S. air carrier (or an operator of U.S.- registered aircraft under 14 CFR Part 129) at a location other than the repair station's main facility. A geographic authorization is issued by the FAA to respond to a U.S. air carrier's or Part 129 foreign operator's need for maintenance at a station where the frequency and scope of that maintenance does not warrant permanently staffing and equipping the station for its accomplishment.
<b>Limited Rating</b>	A rating issued to repair stations for the performance of maintenance on particular makes and models of airframes, powerplants, propellers, radios, instruments, accessories, and/or parts.
<b>Limited Ratings - Specialized Services</b>	Rating issued for a special maintenance function when the function is performed in accordance with a specification approved by the Administrator.
<b>Line Maintenance</b>	Any unscheduled maintenance resulting from unforeseen events, or scheduled checks where certain servicing and/or inspections do not require specialized training, equipment, or facilities.
<b>MAG</b>	The Maintenance Annex Guidance (MAG) defines the process that the FAA and EASA undertake in the inspection, findings of compliance certification, and monitoring of repair stations, as well as their joint cooperation in quality assurance and standardization activities in support of the EASA Agreement, Annex 2, Maintenance. The term Maintenance Agreement Guidance (MAG) defines the processes and activities applicable to a specific country under an MIP, and is not associated with the EASA Agreement.
<b>Maintenance</b>	The inspection, overhaul, repair, preservation, and replacement of parts, but excludes preventive maintenance.
<b>U.S./EU Aviation Safety Agreement, Annex 2, Maintenance</b>	Annex 2 covers the reciprocal acceptance of findings of compliance, approvals, documentation and technical assistance regarding approvals and the monitoring of repair stations/maintenance organizations.
<b>MIP</b>	Maintenance Implementation Procedures (MIP) are procedures for implementing the provisions of a BASA that apply to maintenance performed under 14 CFR Part 145, Section 145.53(b).
<b>MOE</b>	A maintenance organization exposition (MOE) pertains to procedural manuals used by maintenance organizations certificated by a foreign country. The MOE along with the FAA Supplement, sets forth the structure and procedures of the repair station to meet the requirements of 14 CFR Part 145 under a MIP.

---

<b>Preventive Maintenance</b>	As defined in 14 CFR part 1 and part 43 appendix A, subparagraph (c).
<b>QCM</b>	Quality Control Manual
<b>Repair Station located in the United States</b>	A FAA certificated repair station located in the United States.
<b>Repair Station located outside the United States</b>	A FAA certificated repair station located outside of the United States.
<b>RSM</b>	Repair Station Manual

- 
1. Issued by the Federal Aviation Administration.
  2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (EA68)  
[1] SUPPORT INFO: Amended for change in Accountable Manager  
[2] EFFECTIVE DATE: 1/9/2023, [3] AMENDMENT #: 4  
DATE: 2023.01.09 09:43:02 -06:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

  
\_\_\_\_\_  
Jeff Lambert, FAA Accountable Manager, 145

  
\_\_\_\_\_  
Date

**A003 . Ratings and Limitations**

**HQ Control: 04/03/2017**

**HQ Revision: 01a**

The certificate holder is authorized the following Ratings and/or Limitations:

**Class Ratings**

None authorized

**Limited Ratings**

<b><u>Rating</u></b>	<b><u>Manufacturer</u></b>	<b><u>Make/Model</u></b>	<b><u>Limitations</u></b>
Radio	From the accepted Capability List, as amended.	From the accepted Capability List, as amended.	Limited to the performance of repairs, testing, inspection, overhaul and / or modifications of radio articles.
Instruments	From the accepted Capability List, as amended.	From the accepted Capability List, as amended.	Limited to the performance of repairs, testing, inspection, overhaul and / or modifications of instrument articles.
Accessories	From the accepted Capability List, as amended.	From the accepted Capability List, as amended.	Limited to the performance of repairs, testing, inspection, overhaul and / or modifications of accessory articles.

**Limited Ratings - Specialized Services**

<b><u>Rating</u></b>	<b><u>Specifications</u></b>	<b><u>Limitations</u></b>
None Authorized		

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (EA68)  
[1] SUPPORT INFO: Amended for change in Accountable Manager  
[2] EFFECTIVE DATE: 1/9/2023, [3] AMENDMENT #: 3  
DATE: 2023.01.09 09:47:54 -06:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

*J. Lambert*

*1/9/23*

Jeff Lambert, FAA Accountable Manager, 145

Date

**A004 . Summary of Special Authorizations and Limitations**

**HQ Control: 09/23/1998**

**HQ Revision: 010**

**a. The certificate holder, in accordance with the reference paragraphs, is authorized to:**

	Reference Paragraphs
Perform safety-sensitive functions requiring a drug and alcohol testing program under 14 CFR part 120	A449

**b. The certificate holder is *not authorized and shall not*:**

	Reference Paragraphs
Use Exemptions.	A005
Use an acceptable electronic recordkeeping system, electronic/digital signature, and/or electronic media.	A025
Perform maintenance with ratings for repair stations located outside the United States under a Bilateral Aviation Safety Agreement with Maintenance Provisions.	A060
Perform work, including continuous operations, at additional locations other than at its primary fixed location.	A101
Perform maintenance in accordance with foreign repair station geographic authorizations.	B050
Perform work, excluding continuous operations, at additional locations other than at its primary Fixed Location.	D100
Perform line maintenance for cert. holders conducting operations under Parts 121 and 135 and for foreign carriers/persons operating non-U.S.-registered aircraft in common carriage under Part 129, apart from D100 which authorizes that work away from station.	D107

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (EA68)  
[1] SUPPORT INFO: Amended for change in accountable manager  
[2] EFFECTIVE DATE: 3/31/2023, [3] AMENDMENT #: 3  
DATE: 2023.03.31 09:45:14 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

  
\_\_\_\_\_  
Jeff Lambert, FAA Accountable Manager, 145      3/31/23  
Date



**A007 . Designated Persons**

HQ Control: 09/08/2021

HQ Revision: 03a

a. The personnel listed in the following table are designated to officially apply for and receive operations specifications for the certificate holder indicated below.

**Table 1 – Designated Persons to Apply for and Receive Authorizations**

Title	Name	Parts Authorized	Email Address
Director of Quality Assurance	Haugen, Nate	A,D	nate@iconaerospace.com
EASA Accountable Manager, 145	Lambert, Jeff	A,D	Jeff@iconaerospace.com
Director of Operations	Garcia, Alexander	A,D	Alex@iconaerospace.com
FAA Accountable Manager, 145	Lambert, Jeff	A,D	Jeff@iconaerospace.com

b. The following personnel listed in Table 2 are designated by the certificate holder to receive Information for Operators (InFO) messages for the certificate holder as indicated below. A receipt for the information by an operator or person is not required.

**Table 2 – Designated to Receive InFO Messages**

Name	Email Address	Telephone No.	Type of Information to Receive
Lambert, Jeff	Jeff@iconaerospace.com	704-821-4266	ALL
Garcia, Alexander	Alex@iconaerospace.com	704-821-4266	ALL

1. Issued by the Federal Aviation Administration.
2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (EA68)  
[1] SUPPORT INFO: Amended due to change in accountable manager  
[2] EFFECTIVE DATE: 3/31/2023, [3] AMENDMENT #: 3  
DATE: 2023.03.31 11:09:14 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

  
\_\_\_\_\_  
Jeff Lambert, FAA Accountable Manager, 145      3/31/23  
Date

**A449 . Drug and Alcohol Testing Program**

**HQ Control: 08/30/2021**

**HQ Revision: 00b**

- a. The 14 CFR Part 145 repair station certificate holder has implemented a drug and alcohol testing program because the certificate holder performs safety-sensitive functions for a 14 CFR Part 121, 121/135, and/or 135 certificate holder, and/or for a 14 CFR Part 91 operator conducting operations under § 91.147.
- b. The certificate holder certifies that it will comply with the requirements of 14 CFR Part 120 and 49 CFR Part 40 for its drug and alcohol testing program.
- c. Drug and alcohol testing program records are maintained and available for inspection by the FAA's Drug Abatement Compliance and Enforcement Inspectors at the location listed in Table 1 below:

**Table 1**

<b>Location &amp; Telephone of Drug and Alcohol Testing Program Records</b>	
<b>Telephone Number:</b>	A1 704-821-4266
<b>Address:</b>	600 Radiator Rd
<b>Address:</b>	
<b>City:</b>	Indian Trail
<b>State:</b>	NC
<b>Zip code:</b>	28079

**d. Limitations and Provisions.**

(1) The FAA's Drug Abatement Division is responsible for oversight and enforcement of the DOT/FAA-mandated drug and alcohol testing program. Questions regarding the program requirements or regulations must be directed to the Drug Abatement Division at 202-267-8442 or [drugabatement@faa.gov](mailto:drugabatement@faa.gov).

(2) The certificate holder is responsible for updating this operations specification when any of the following changes occur:

(a) Phone number and address where the drug and alcohol testing program records are kept.

(b) If the certificate holder's number of safety-sensitive employees goes to 50 and above, or falls below 50 safety-sensitive employees.

(3) The certificate holder with 50 or more employees performing a safety-sensitive function on January 1 of the calendar year must submit an annual report to the Drug Abatement Division of the FAA.

(4) The certificate holder with fewer than 50 employees performing a safety-sensitive function

on January 1 of any calendar year must submit an annual report upon request of the Administrator.

e. The certificate holder has 50 or more safety-sensitive employees.

1. Issued by the Federal Aviation Administration.

2. These Operations Specifications are approved by direction of the Administrator.



Digitally signed by Edward D Enriquez, Principal Maintenance Inspector (EA68)  
[1] SUPPORT INFO: Corrections made to number of people add to the Table  
[2] EFFECTIVE DATE: 8/7/2023, [3] AMENDMENT #: 6  
DATE: 2023.08.07 09:33:02 -05:00

3. I hereby accept and receive the Operations Specifications in this paragraph.

*J. Lambert*

*Aug 7, 2023*

Jeff Lambert, FAA Accountable Manager, 145

Date



500 Radiator RD.  
Indian Trail, NC 28079

704 821-4266

[www.iconaerospace.com](http://www.iconaerospace.com)

- FAA Repair Station #681R700B
- EASA-145-6295

## Warranty Policy

### Bench Test and Certifications

Unit's bench tested/inspected and found to be within tolerance as described by the manufacturer specifications will have no implied warranty.

### Repair

Icon Aerospace will hold responsibility on defects becoming apparent within six (6) months from Tag date. This warranty does not give full coverage on any failure during this time of period but is limited to the repair and replacement of the parts and/or sub-assemblies replaced during the period service action.

### Overhaul

Icon Aerospace will hold responsibility on defects becoming apparent within twelve (12) months from Tag date. This warranty covers labor and parts previously replaced at time of overhaul.

Icon Aerospace tests, repairs and overhauls accessories, instruments, and radio equipment within our capability list.

The following conditions will result in immediate denial of a warranty claim:

- Defects due to tampering
- Broken Warranty Seals
- Unit is received disassembled or broken
- Improper use or handling (Including Shipping)
- Improper storage or Operation
- Article not maintained in accordance with the published instruction.
- Any attempt to repair clearly defective units.
- Unit was sent to another repair shop for any reason.

### Shipping

Icon Aerospace is not responsible for shipping charges to/from the customer for warranty consideration.



600 Radiator RD.  
Indian Trail, NC 28079.

704-821-4266

[www.iconaerospace.com](http://www.iconaerospace.com)

- FAA Repair Station #681R700B
- EASA 145.6295

To All Service Coordinators,

Due to FAA, EASA, and UK regulations ICON Aerospace LLC can no longer accept customer supplied material. Icon only uses new parts from authorized distributors as required by regulations to maintain proper traceability for replacement parts. As part of the traceability all replacement parts must be assigned an ICON Aerospace purchase order. In the event that there may be a question regarding the availability of a lesser expensive part, you may supply ICON with that information and ICON will determine if that part and supplier is suitable for the proper traceability without affecting reliability. If the part is acceptable, ICON must issue the purchase order and standard markup plus shipping will apply. Please note, proper trace does not only relate to paperwork, but the part must ne from a supplier that in the event of failure there is a recourse for replacement or warranty would be void.

Thank You

A handwritten signature in blue ink, appearing to read "Nate Haugen", with a long, sweeping underline.

Nate Haugen

Director of Operations

Icon Aerospace LLC